

# **King II and the South African Way Towards Sustainable Corporate Governance**

**Barbara Hemkes**

Clausthal Institute for Environmental Technologies, CUTEC Institute GmbH  
Dept. Environmental Economics and Law, Technology Assessment  
Center for Sustainable Process-Design

**What progress is achieved  
By the use of CSG  
in South Africa?**

**+**

**What can we learn from  
the South Africa model?**

**=**

**Outlook**

**I Sustainability Challenges**

**II South African Approaches:  
King II and JSE SRI-Index**

**III Political and Cultural Context**

**IV Implementation of CSG**

## I Sustainability Challenges

**Transformation and black economic empowerment**

**HIV/Aids**

**Job Creation**

**Labour, Occupational Health and Safety**

**Governance, Transparency, Accountability**

**Stakeholder Engagement**

**Environmental Protection**

**Community Development**

**Human Capital Development**



## King II recommendations

Integrated Sustainability reporting

Internal and External Auditing

Stakeholder Engagement

**Johannesburg  
Security Exchange**

Three Pillars – Economic,  
Environmental, Social Aspects

Policies  
Management system  
Performance/Reporting

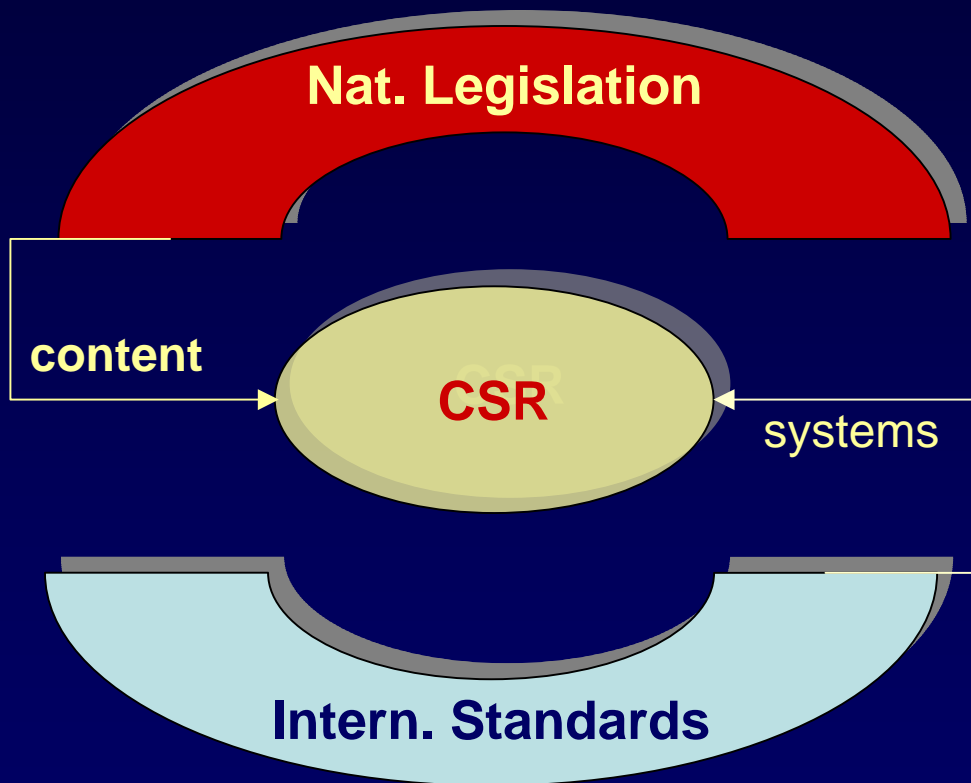
**JSE SRI-Index**

requirement

benefit

**II South African Approaches:  
King II and JSE SRI-Index**

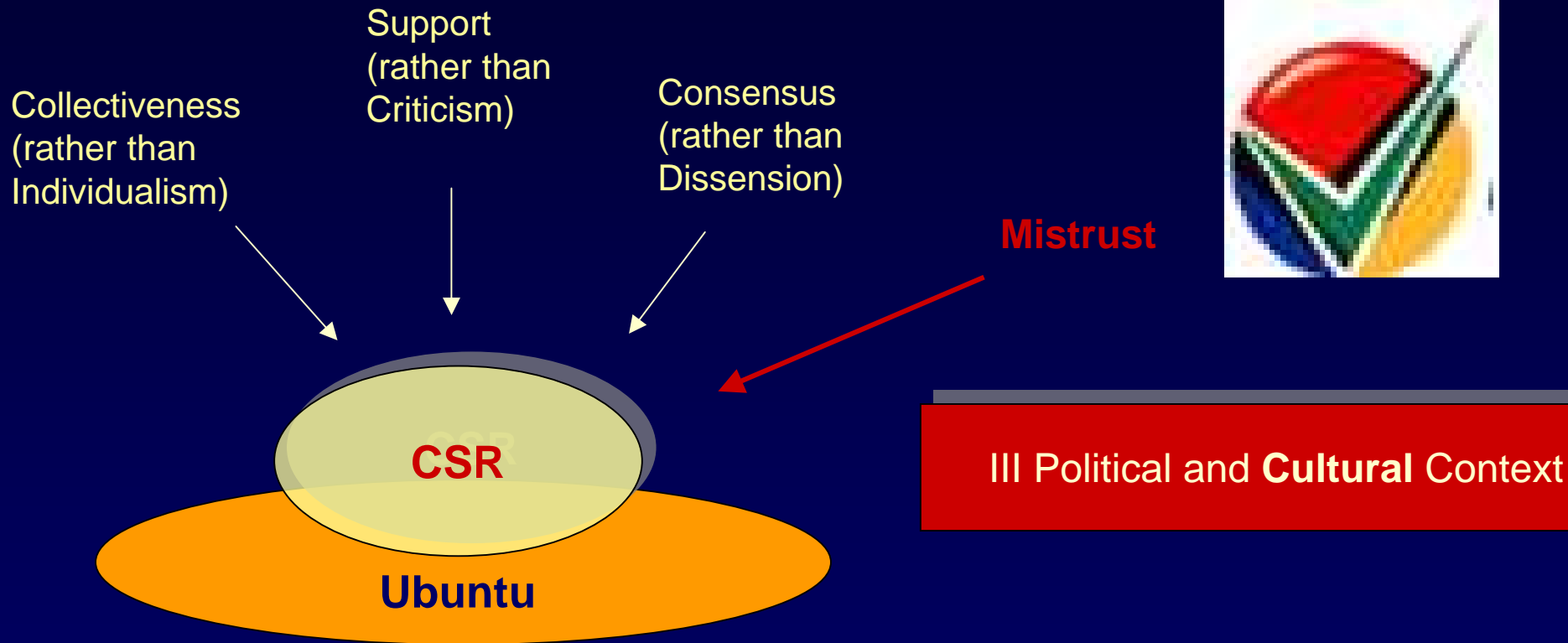




People... understood that whatever the differences between us, there were many more things that united us



## III Political and Cultural Context





Is CSR sufficient to eradicate poverty?

CSR is not incorporated in core business practice yet

SMME are not participating

## IV Implementation of CSG

What progress is achieved  
throughout SCG  
in South Africa?

+

What can we learn from  
the South Africa model?

=

Outlook



- Some CSR performance, but still major lacks regarding incorporation into core business practice
- + Strong link between national needs And international standards

**Sustainability has got a face**

CSR has to be embedded in governmental and civic society frameworks

**Sustainability needs strong values and targets beyond business**

Gearing up with organised partnerships in broader scale